

Questions on BA Planning and Monitoring

1. A fellow business analyst maintains requirements in her emails as she is the only business analyst for the project.
 - a. This is acceptable as requirements are in custody of business analyst.
 - b. Agile approaches do not require requirements repository.
 - c. Only a software based requirements repository should be used.
 - d. She should define a repository for requirements and maintain the requirements.
2. Organization A is embarking on a project to implement an organization wide resource planning system. As the business analyst for the project,
 - a. You would assess attitude of identified stakeholders for the initiative.
 - b. Stakeholder attitudes do not matter as their function heads have already agreed to the initiative.
 - c. Identify attitudes of stakeholders from IT function as it is spearheading the change.
 - d. Since it is difficult to assess attitudes, they need not be considered.
3. A is a business analyst and is working with the project manager on a project to automate a manual process. There are multiple approaches possible. Which document shall A create to explain the same?
 - a. Product scope.
 - b. Change strategy.
 - c. Requirements document.
 - d. Functional specification document.

Questions on elicitation

4. You are a new business analyst for a re-engineering project. You need to choose the initial elicitation technique. You need to ensure that none of existing functionalities are missed out. Your preferred approach will be
 - a) Interviews.
 - b) Workshops.
 - c) Document analysis.
 - d) Survey.

5. You have a new BA in your team. Your advice to the new member will be to
 - a) Start elicitation as quickly as possible.
 - b) Prepare for elicitation before conducting elicitation.
 - c) Design workshops as workshops are very effective elicitation technique.
 - d) First conduct a survey and then conduct interviews.

6. As an observer, you can
 - a) Execute work as a skilled practitioner.
 - b) Only execute work that a novice can perform.
 - c) Not ask any question to the practitioner.
 - d) Help the practitioner improve her performance.

Questions on requirements life cycle management

7. Conflicts between stakeholders can arise due to many factors. The reason for the same can be
 - a) Stakeholders usually have different expectations.
 - b) Stakeholders always disagree with each other.
 - c) Conflicts can actually be source of good requirements.
 - d) Conflicts are temporary nature and not a big aspect to worry about.

8. One of your BAs argues that adaptive projects do not require requirements approval. Your response would be
 - a) Assessment by BA is correct.
 - b) Adaptive approaches have built in approval through product backlog prioritization.
 - c) Requirements approval is only needed for predictive approaches.
 - d) Requirements approval takes time and hence be avoided.

9. One of your stakeholders insists that the team must maintain traceability at code module level. Your response will be
- a) Agree with the stakeholder as traceability is very valuable.
 - b) Argue with the BA that you do not agree to her.
 - c) Agree with the stakeholder as traceability is recommended in BABoK.
 - d) The team should choose appropriate level of traceability based on value and cost of traceability.

Questions on Strategy analysis

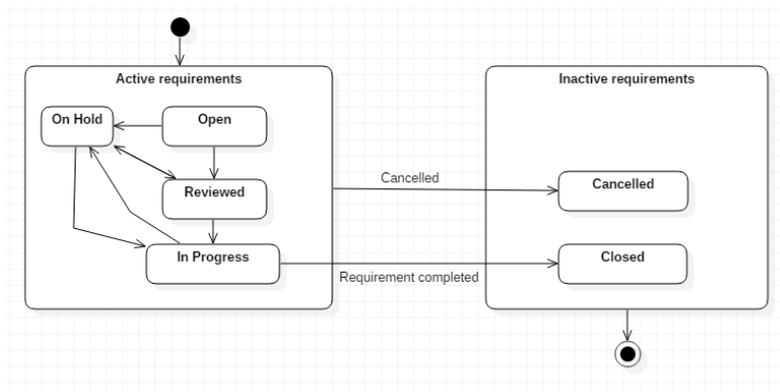
10. Business analyst A is looking for the organization' s strategy. A should refer to which of the following document?
- a. Business requirements
 - b. System requirements
 - c. Traceability matrix
 - d. Product roadmap.
11. Your organization has deployed a particular version of an ERP. The ERP vendor decided to drop support for the version. This will impact your
- a. Business needs
 - b. Business processes
 - c. Business policies
 - d. Business rules
12. Liu Chen, business analyst for COSMOS project is planning to meet the stakeholder who has direct knowledge of current issues. Which is the stakeholder group should he meet?
- a. Domain SME and end users.
 - b. Implementation SME.
 - c. Project manager.
 - d. Sponsor.

Questions on Requirements Analysis and Design

13. One of your stakeholders recommends using industry requirements architecture. Industry requirements architectures have following advantage

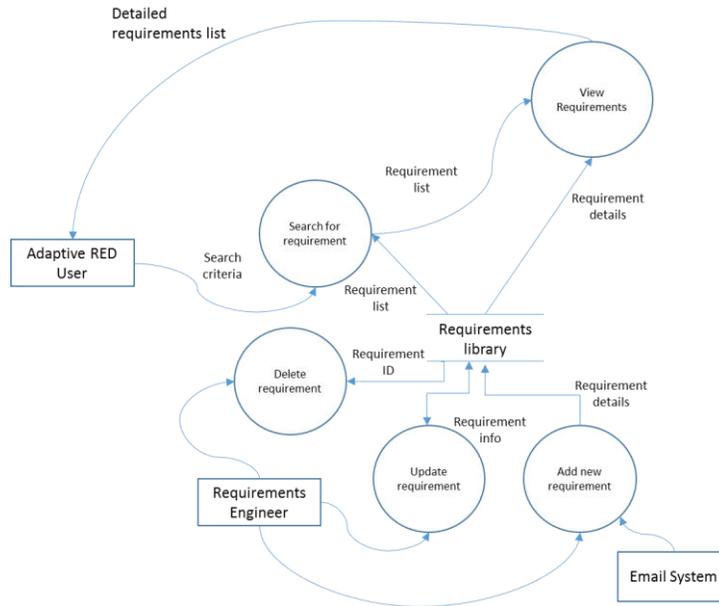
- a. Provide all requirements for the industry
- b. Provide mandatory approach for the industry.
- c. Provide non-functional requirements for the industry.
- d. Provide good approach suitable to the industry.

14. The following diagram models the states of the requirements for developers to implement. Which of the following statements concerning the diagram is true?



- a. A requirement in “Cancelled” state can go to “On Hold” state.
- b. If the requirements transits to the sub state cancelled, it is also in the super state “Active”.
- c. A reviewed requirement cannot go to On Hold state.
- d. Requirements in Reviewed and Open state can go to cancelled state.

15. The following diagram models the data flows for the planned requirements management system.



Which of the following statements concerning the diagrams is true?

- Data process "Search for requirements" reads data from the data store "Requirements library".
- Data process "Add new requirements" retrieves data from the data store "Requirements library".
- The end point "Adaptive RED User" is only a source.
- Data process "View requirements" feeds data to the data store "Requirements library".

Questions on Solutions Assessment and Validation

16. Organization A implemented a new time tracking system but the adoption was low. Upon investigation it was found that employees found it difficult to add data to the system as the system was slow. As a business analyst, your suggestion will be to
- Develop a feature reads data from email, so avoiding manual entry.
 - Add more features to the product
 - Improve the look and feel of the product
 - Impose penalty for non-usage.
17. Organization A implemented a project management system. Surprisingly the system mal-functioned during specific hours of the day. As a business analyst for the project
- Change server supporting the application.
 - Conduct root cause analysis to identify the underlying problem.
 - Improve usability aspect of the product.
 - Review security aspect for the product.
18. Business analyst A is worried about low adoption of the newly deployed application. The solution comes with many new features compared to the earlier application. Likely reason due to enterprise limitations could be
- Application lacking performance
 - Application missing few features
 - Application missing good user navigation
 - Employees not trained on the new system